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in defense of liberty

THE GOLDWATER INSTITUTE

The Goldwater Institute was established in 1988 as an independent, non-partisan public policy research organization. Through policy studies and community outreach, the Goldwater Institute broadens public policy discussions to allow consideration of policies consistent with the founding principles Senator Barry Goldwater championed – limited government, economic freedom, and individual responsibility. The Goldwater Institute does not retain lobbyists, engage in partisan political activity, or support or oppose specific legislation, but adheres to its educational mission to help policymakers and citizens better understand the consequences of government policies. Consistent with a belief in limited government, the Goldwater Institute is supported entirely by the generosity of its members.

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2009 GOLDWATER

The principles of individual rights and limited government enshrined in the Arizona Constitution are as relevant today as they were when it was written almost 100 years ago. Indeed, its words are the very foundation of ideas that will advance freedom. Article II, Section II of the Arizona Constitution clearly states the purpose of government: "All political power is inherent in the people, and governments derive their just powers from the consent of the governed, and are established to protect and maintain individual rights."

In that spirit, the Goldwater Institute presents 100 Ideas for 100 Days — one idea for each day of the legislative session. These ideas will help lower the tax burden, give parents more choices in where their children go to 34 3 school, and address the state's billion dollar budget shortfall.

On the pages that follow you'll find ideas along with recommendations for further reading. All of the additional reading recommendations can be found on the award-winning Goldwater Institute website, www.goldwaterinstitute.org. Taken together, these ideas can bring Arizona closer to the limited, fiscally sound government the 6373 framers envisioned for our state.

NOTE TO READERS: To assist legislators, these ideas are organized by relevant legislative committee. Legislators looking for budget reduction ideas should keep an eye out for the special logo that indicates an idea is a cost saver. To have an idea included in next year's report, or for a briefing on any of these issues, please contact Starlee Rhoades, Vice President of Communications, srhoades@goldwaterinstitute.org, or the appropriate policy analyst.

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GOVERNMENT REFORM

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- 1 Conform the state budget to the debt limit and special law requirements of the Arizona Constitution. READ: "The Fiscal Illusion"
- 2 Enact a zero-based budgeting rule. READ: "42 Ideas for a Free and Prosperous Arizona"
- Revise the state laws penalizing cities for providing subsidies to corporations to conform to the Arizona Constitution, which forbids corporate subsidies.
 READ: "Regifting the Gift Clause: How the Arizona Constitution Can End Corporate Subsidies"
- 4 Expand the laws requiring all state expenditures to be individually posted online to include expenditures made by local and county governments. READ: "Piercing the Fog: A Call for Greater Transparency in State and Local Government"
- 5 Enforce the laws prohibiting the use of fund sweeps when the state is in a "trustee" relationship with the fund. CONTACT: Carrie Ann Sitren, csitren@goldwaterinstitute.org
- 6 Decline participation in federal programs that increase costs to the state and fight for the right to opt out of paying for federal programs in which we choose not to participate. READ: "Arizona's Struggle for Sovereignty: The Consequences of Federal Mandates"
- 7 Encourage legislative control and oversight of federal funds and mandates that are currently controlled predominantly by the executive branch.
 CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org
- 8 Require the Governor's office and state agencies to provide detailed information on all federal funds received, state matching fund requirements, and current and historical caseloads. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org
- 9 Require the State Treasurer's office to detail cash inflows and outflows for each state agency, including breakdowns by program. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org
- Pass a constitutional amendment giving authority to the State Treasurer to determine future revenue estimates within which the budget must be balanced and give the Treasurer authority to certify budgets as balanced. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org





- 11 Convene a budget realignment commission. READ: "42 Ideas for a Free and Prosperous Arizona"
- 12 Stop backdoor electioneering by banning expenditures of public funds on billboards and broadcast advertisements that feature an elected official. CONTACT: Nick Dranias, ndranias@goldwaterinstitute.org
- 13 Prohibit government entities and agencies from expending money or using public resources to engage in direct or indirect lobbying with the judicial, legislative, or executive branches of state government. READ: "Your Tax Dollars at Work: The Implications of Taxpayer-Funded Lobbying"
- 14 Change the mission of the Arizona Department of Economic Security to be work-oriented rather than benefits-oriented. READ: "Getting Back to Work: Reforming Unemployment Insurance to Increase Employment"
- 15 Require the Department of Economic Security to experiment with using private contractors to provide re-employment services.

READ: "Getting Back to Work: Reforming Unemployment Insurance to Increase Employment"

- 16 Consider a "work option" program. READ: "Getting Back to Work: Reforming Unemployment Insurance to Increase Employment"
- 17 Resist increasing the maximum unemployment insurance benefit, which would increase the average duration of unemployment. READ: "Getting Back to Work: Reforming Unemployment Insurance to Increase Employment"
- 18 Lower the state unemployment tax floor and raise the tax ceiling. READ: "Getting Back to Work: Reforming Unemployment Insurance to Increase Employment"
- Classify all state employees as "uncovered" to make it easier to eliminate unnecessary positions and to fire under performing employees. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org
- 20 Establish an independent, blue-ribbon commission to review government agencies and programs for efficacy, and review and revise all state agency performance measures and establish measures where none exist. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org
- 21 Create an online, interactive map of state and local government entities, their jurisdictions, and comprehensive information about governance and taxes for any address in the state. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org
- 22 Afford citizens enhanced protection against local government overreaches by enacting local constitutions. CONTACT: Nick Dranias, ndranias@goldwaterinstitute.org



- Reform the voter initiative process by requiring proposals that increase taxation, spending, or governmental authority to be approved by a majority of all registered voters. READ: "Majority Rule Would Curb State Spending"
- 24 Restrict the power of initiative and referendum by only allowing the state constitution to be amended with measures that restrict the power of government. CONTACT: Nick Dranias, ndranias@goldwaterinstitute.org
- Advance the date by which signatures to place initiatives on the ballot must be submitted, in order to allow for careful signature certifying and judicial review. READ: "Initiative Signature Verification Process Makes a Mockery of Rule of Law"
- 26 Reiterate that the Secretary of State may not certify any ballot measure determined to have fewer than the constitutionally required number of valid signatures. READ: "Initiative Signature Verification Process Makes a Mockery of Rule of Law"
- 27 Amend the Arizona Constitution to prohibit preferential treatment on the basis of race, color, national origin, or ethnicity in government contracts, employment, and education. READ: "Dividing Line: Racial Preferences in Arizona"
- Amend the Arizona Constitution to prohibit any law limiting or penalizing the right of individuals to choose private health care systems or insurance. CONTACT: Clint Bolick, (602) 462-5000
- 29 Pass a constitutional amendment, and call for an Enabling Act change, allowing for intergovernmental transfers of State Trust Lands when the land will be used strictly for public purposes like highways. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org
- 30 Use "Public Private Partnerships" to finance state-owned infrastructure, from highways and hospitals to school buildings. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org
- 31 Reinstate the Privatization Review Board and give it teeth by modeling it after similar boards in Florida and Utah. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org
- 32 Restore free speech by referring to the ballot the repeal of the Clean Elections Act. READ: "Campaign Promises: A Six-Year Review of Arizona's Experiment with Taxpayer-Financed Campaigns"



- 33 Barring repeal of the entire Clean Elections Act, streamline administrative rules and policies. READ: "New No-Fly Zone"
- 34 Change the Clean Elections Act to limit the power of the unelected commission. READ: "You're Out"
- 35 Reassert legislative control over energy policy by doing away with the Arizona Corporation Commission's Renewable Energy Standards Rules, which will cost Arizona utility consumers billions. READ: "Miller v. Arizona Corporation Commission"
- Reform the Corporation Commission by limiting its jurisdiction, prohibiting it from levying taxes, and ending state-endorsed monopolies.
 READ: "42 Ideas for a Free and Prosperous Arizona"
- 37 Amend the regulatory provisions in the Arizona Constitution to allow for competition in the provision and distribution of electricity. CONTACT: Nick Dranias, ndranias@goldwaterinstitute.org
- 38 Reform asset forfeiture laws so that no financial incentive or reward exists for law enforcement officials and innocent owners can quickly recover property. READ: "Policing and Prosecuting for Profit: Arizona's Civil Asset Forfeiture Laws Violate Basic Due Process Protections"
- 39 Require judicially-enforceable "sunrise" and "sunset" review for all property regulations to ensure needless regulations are trimmed from the books. READ: "Sunrise Review for Property Restrictions Would Fill in Prop 207 Gaps"
- Eliminate needless delay by mandating automatic approval of regulatory applications unless written notice of denial is given within an absolute deadline. CONTACT: Nick Dranias, ndranias@goldwaterinstitute.org
- 41 Give cities and counties the power to replace centralized and bureaucratic zoning and land use regulation with decentralized and privately-enforced restrictive covenants. CONTACT: Nick Dranias, ndranias@goldwaterinstitute.org
- 42 Check concentrated power in the executive branch, cut administrative costs, and minimize legal expenses by giving citizens who dispute agency decisions the option of compelling state agencies to resolve disputes through alternative dispute resolution, including arbitration or mediation. CONTACT: Nick Dranias, ndranias@goldwaterinstitute.org



43 Ensure public accountability from government employees by enacting a judicially-enforceable "three strikes and you're out" law for unelected public officials who repeatedly misapply the law. CONTACT: Nick Dranias, ndranias@goldwaterinstitute.org



- 44 Give citizens the power to take back their government by empowering them with the right to vote for "none of the above," the right to vote to dissolve electorally unaccountable special districts, and the right to mandate bankruptcy filing by fiscally irresponsible cities and counties. CONTACT: Nick Dranias, ndranias@goldwaterinstitute.org
- 45 Enforce fiscal responsibility by mandating "managed competition," requiring government agencies to allow both private businesses and government departments to compete to furnish public services. CONTACT: Nick Dranias, ndranias@goldwaterinstitute.org
- 46 Promote freedom from crime by requiring law enforcement agencies to employ transparent performance benchmarking targeting desired crime rates, crime clearance rates (both arrest-to-charge and arrest-to-conviction), public complaint rates and response times.

CONTACT: Nick Dranias, ndranias@goldwaterinstitute.org

Appropriations & Government Spending

<mark>47 48 49 50 51 52 53 54 55 56 57</mark> 58 59 60 61 62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84

- Eliminate needless and duplicative spending.
 READ: "It All Adds Up: Unnecessary Spending in the Arizona Budget"
- 48 Lower the limit in the Arizona Constitution of how much of the state's economy the state government can consume to 6 percent.

CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org

- 49 Stop adding to Arizona's mounting state debt by passing a one-year moratorium on new school construction. READ: "Debt Doesn't Deliver"
- 50 Allow private companies to assume the full responsibility of promoting Arizona as a tourist destination and eliminate public funds for the Office of Tourism. READ: "Arizona Can Offer Oasis for Tourists"
- 51 Allow consumers of art to fund artistic creativity and activities and eliminate public funds for the Arizona Commission on the Arts. READ: "Artsy-Fartsy: Government Should Not Subsidize the Arts"
- 52 Eliminate all corporate subsidies within state agencies, such as commodity development and promotion within the Department of Agriculture and job training grants within the Department of Commerce. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org













- 53 Eliminate state-run regulatory boards overseeing industries that could be regulated by private associations specializing in certification, such as the American Board of Nursing Specialties, the American Board of Peri-Anesthesia Nursing Certification, and the American Board of Opticianry. READ: "42 Ideas for a Free and Prosperous Arizona"
- 54 Eliminate the Arizona Department of Racing and State Boxing Commission allowing self-regulation in those sports akin to that found in football, baseball, and other sports. READ: "42 Ideas for a Free and Prosperous Arizona"
- 55 Consider privatizing or contracting out prisons to gain efficiency and reduce pressure on the general fund. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org
- **56** Resist the urge to gamble with taxpayer funds in risky venture industries. READ: "No Venturers in State Venture Fund"
- 57 End boom and bust budget cycles by enacting a constitutional expenditure limit that restricts budget growth to the rate of population growth and inflation. READ: "Tax and Expenditure Limitations: What Arizona Can Learn from Other States"

Commerce & Economic Development

<mark>58 59 60 61</mark> 62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95

Create an "Economic Liberty Act" to establish that state agencies and local governments can only enact regulations limiting entry into a trade or business if they can demonstrate that the regulation is closely related to a legitimate government interest.

READ: "Burdensome Barriers: How Excessive Regulations Impede Entrepreneurship in Arizona"

- 59 Simplify the regulatory climate to make it easier to start a new business. READ: "Burdensome Barriers: How Excessive Regulations Impede Entrepreneurship in Arizona"
- 60 Allow the free market to prevail in automobile sales by allowing new cars to be purchased from sources besides auto dealers. READ: "Bright Idea #53: Anybody Need a Ride?"
- 61 Prohibit governmental entities from competing with the private leisure industry by owning, subsidizing, or providing bonding authority for golf courses, hotels, and amusement parks. READ: "Golf, Anyone?"





EDUCATION (K - 12)

62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99

End social promotion by requiring third graders to pass a basic skills test before being promoted to fourth grade. 62 READ: "Demography Defeated: Florida's K-12 Reforms and Their Lessons for the Nation" Reward teachers and schools for increasing the number of students who pass AP exams. 63 READ: "Florida Schools Make Money the Old Fashioned Way" Repeal Section 15-816.02 of the Arizona education code limiting the ability of students to transfer out of schools 64 under a desegregation agreement with the U.S. Department of Education Office of Civil Rights. CONTACT: Dr. Matthew Ladner, mladner@goldwaterinstitute.org Create a school choice option for children in failing schools. 65 READ: "42 Ideas for a Free and Prosperous Arizona" 66 Create a personal use tax credit to allow parents to deduct the cost of private school tuition on their taxes. READ: "Fortune Favors the Bold: Reforms for Results in K-12 Education" Replace both AIMS and Terra Nova with a reliable national norm referenced exam, and align Arizona academic 67 standards to the new exam. READ: "Fortune Favors the Bold: Reforms for Results in K-12 Education" Prohibit any further lowering of AIMS cut scores by the State Board of Education. 68 Read: "May the Farce Be With You" Make all student testing data available to qualified researchers, with appropriate restrictions on student identities to 69 protect privacy. CONTACT: Dr. Matthew Ladner, mladner@goldwaterinstitute.org Require the Arizona Department of Education to disclose accurate, comprehensive figures on public education expenditures. READ: "A Guide to Understanding State Funding of Arizona Public School Students" Bring transparency to current spending on programs for children from birth through age 5 by requiring an independent body, such as the Auditor General's office, to track the amount of federal and state spending on child care, preschool, and kindergarten programs in Arizona. READ: "Assessing Proposals for Preschool and Kindergarten: Essential Information for Parents, Taxpayers and Policymakers"





- 83 Ease the regulatory burden on charter schools, allowing them to expand or open additional campuses more easily. READ: "Be Fruitful and Multiply"
- 84 Employ universal screening that would test all students at an early age and attempt to remediate reading deficiencies before they develop into conditions that can be easily mistaken for a disability. READ: "Race to the Bottom: Minority Children and Special Education in Arizona Public Schools"
- Revise Arizona's Scholarships for Pupils with Disabilities and the Displaced Pupils Grant Program for foster children so that they are formula funded, with money following children in the form of a voucher, rather than based upon an appropriation. READ: "School Choice in Arizona: A Review of Existing Programs and a Road Map for Future Reforms"
- 86 Remove the 500 student annual cap on the Displaced Pupils Grant program. CONTACT: Dr. Matthew Ladner, mladner@goldwaterinstitute.org
- Expand the scholarship program for children with disabilities by including children identified with disabilities under Section 504 of the Rehabilitation Act of 1973.
 READ: "No Exit, No Voice: Hispanic Disability Rates in Arizona's Schools"
- 88 Review provisions for students with special needs and consider appropriate reform, including changing the funding system to eliminate districts' financial incentive to mislabel children as disabled. READ: "Race and Disability: Racial Bias in Arizona Special Education"
- 89 Adopt English language mastery scholarships. READ: "42 Ideas for a Free and Prosperous Arizona"
- Unless Congress removes federal pressure for states to "race to the bottom" by lowering their cut scores on state tests, withdraw Arizona from the NCLB system completely. READ: "Extreme Makeover: NCLB Edition"
- 91 Relieve overcrowding and give every Arizona child an equal opportunity in education by creating a universal system of parental choice that includes private options. READ: "Choice Will Help Alleviate Public School Overcrowding"

HEALTH

<mark>92 93 94 95 96</mark> 97 98 99 100 iDeaS foR 100 DaYS 99 98 97 96 95 94 93 92 91 90 89 88 87 86 85 84 83 82 81 80 79 78

92 Make all health-related out-of-pocket expenses tax deductible. READ: "Get Same Tax Break as Your Boss"



- Broaden the scope of practice for pharmacists to allow for limited prescribing. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org
- Allow Arizonans to purchase any health insurance policy offered in the United States. READ: "Health Care Choice: Giving Arizonans More Health Insurance Options"
- Establish asset tests for Medicaid and S-CHIP recipients. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org
- Prohibit hospitals from charging patients to cure infections contracted while in the hospital. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org

Higher Education 97 98 99 100 iDeaS foR 100 DaYS 101 102 103 104 105

- Remove the cap on the allowable tax deduction for contributions to College Savings Accounts. READ: "College Savings Accounts: How Arizona Can Help More Families Afford College Education"
- Expand the tax deduction for contributions to College Savings Accounts to grandparents and other family members. READ: "College Savings Accounts: How Arizona Can Help More Families Afford College Education"
- Allow tax deductions for contributions to College Savings Accounts plans from any state, not just plans in Arizona. READ: "College Savings Accounts: How Arizona Can Help More Families Afford College Education"
- Institute a broad test of cognitive skills for state university students, track academic value added over time, and make the results available to the public. READ: "U.S. News and World Report: You're on Notice!"
- Identify the core academic programs at Arizona public universities and focus growth in these areas. 101 READ: "The Privately Financed Public University: A Case Study of the University of Michigan"
- Align tuition at Arizona universities more closely with the actual cost of education. READ: "The Privately Financed Public University: A Case Study of the University of Michigan"
- Increase the self-sufficiency and private funding of Arizona universities. 103 READ: "The Privately Financed Public University: A Case Study of the University of Michigan"
- 104 Require public university students who need remedial education to receive remediation at less expensive community colleges.





Expand existing PEG and PFAP grant programs and offer all college-bound students access to their portion of state funding as a grant that can be redeemed at any public or private Arizona college or university. READ: "Cash for College: Bringing Free-Market Reform to Higher Education"

Tax Policy, Ways & Means 106 107 108 109 110 111 112 113 114 115 116 117 118 119 120 121 122 123 124 125 126 127 128 129 130 131 1

Kead: "It's Time to End the Government Property Lease Excise Tax"

- Repeal the statute allowing certain school districts to levy school tax overrides without voter approval, ostensibly to comply with mandates from the U.S. Department of Education Office of Civil Rights. READ: "Permission Required"
- 108 Keep Arizona regionally competitive by lowering the corporate income tax rate to the same rate as the individual income tax, 4.54 percent or lower. READ: "Corporate Tax Reform: How to Woo Business Without Spending a Dime"
- Lower the assessment ratio for business property to the residential rate of 10 percent or less. READ: "42 Ideas for a Free and Prosperous Arizona"
- 110 Eliminate the protectionist use tax which penalizes businesses for using out of city or out of state suppliers. READ: "When You're Hot, You're Hot"
- Lower the sales tax rate by eliminating the sales tax exemptions for final goods and services. READ: "42 Ideas for a Free and Prosperous Arizona"
- 112 Eliminate targeted tax breaks for favored industries. READ: "Handouts for the Favored Few"
- 113 Prohibit publicly subsidized sports stadiums and their specialty taxes. READ: "Lawsuit Challenges Vacation Taxes"
- Reduce the number of special districts in Arizona that function as independent, autonomous government bodies with the power to tax. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org
- 115 Consider replacing the current Arizona tax system with either a flat tax or with a sales tax on final goods and services. READ: "The Right Cure for What Ails Us: A Prescription for Comprehensive Tax Reform"



- 116 Conform the state tax code to federal depreciation rules. READ: "42 Ideas for a Free and Prosperous Arizona"
- Restore inflation indexing of the personal income tax code. READ: "42 Ideas for a Free and Prosperous Arizona"
- 118 Tax capital gains at the same ratio relative to wage income as the federal level. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org

TRANSPORTATION 119 120 121 122 123 124 125 126 127

- Require cities to open their transit markets to private van or bus services. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org
- 120 Thin out traffic congestion by converting High Occupancy Vehicle lanes into High Occupancy or Toll lanes, allowing people to pay to drive in high occupancy vehicle lanes. READ: "More Roads to Travel: A Path to Transportation Solutions in Arizona"
- 121 Tap the private sector to finance the construction of new roads in exchange for the ability to collect tolls for a defined period of time. READ: "More Roads to Travel: A Path to Transportation Solutions in Arizona"
- 122 Consider construction of a toll road that runs the breadth of the state along which state fuel taxes are suspended. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org
- 123 Consider truck-only bypass toll lanes around Arizona cities that are near interstate highways. READ: "More Roads to Travel: A Path to Transportation Solutions in Arizona"



- 124 Prohibit additional funding of light rail until the required financial audit is completed and made public. READ: "More Roads to Travel: A Path to Transportation Solutions in Arizona"
- Optimize surface street traffic by using "smart" road technology, building more bridges and overpasses, converting streets to one-ways, and improving traffic signal coordination. READ: "More Roads to Travel: A Path to Transportation Solutions in Arizona"
- 126 Improve traffic flow by adopting lane restrictions on commercial truck traffic in urban areas during rush-hour. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org
 - Base vehicle registration fees on axle weight rather than on age of a vehicle. CONTACT: Dr. Byron Schlomach, bschlomach@goldwaterinstitute.org



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